

FOOTBALL BEYOND BORDERS

**Notes to the Financial Statements
For the period ended 31 December 2014**



FOOTBALL BEYOND BORDERS



**Company Limited by Guarantee
Charity Registration Number: 1158046
Company Registration Number: 8809181**

Annual Report and Financial Statements

For the period ended 31 December 2014

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Notes to the Financial Statements For the period ended 31 December 2014

The Trustees submit their annual report and the financial statements of Football Beyond Borders ("the Charity") for the period from 10 December 2013 to 31 December 2014. This report also constitutes a directors' report required by section 415 of the Companies Act 2006 as all Trustees of a charity company are directors.

1. Reference and Administrative Information

1.1 Charity Name

Football Beyond Borders. The Charity was registered with the Charity Commission on 26 July 2014. The registration number is 1158046. The company was incorporated on 10 December 2013 and has a company registration 8809181.

1.2 Registered Office

Hollington Youth Centre, 56-60 Comber Grove, London SE5 0LD

1.3 Trustees

The Trustees who served during the period and who were serving at the date of this report were:

Graham Gilby	Appointed 10 December 2013
Sally Graham	Appointed 10 December 2013 resigned 07/10/2014
Toib Olomowewe	Appointed 10 December 2013
Charlotte Crowe	Appointed 10 December 2013
Oliver Mills	Appointed 10 December 2013
Tom Bateman	Appointed 10 December 2013
Jeremy Odametey	Appointed 15 September 2014

2. Structure, Governance & Management

2.1 The Governing Documents

The Charity's governing document is the Memorandum and Articles of Association dated 10 December 2013 as amended by special resolution registered at Companies House on 25 June 2014.

2.2. Trustees

The Trustees meet at least four times annually to discuss a full range of matters relating to strategy, project work, recruitment, finance and general administration.

The induction process for any individual newly-appointed to the Board of Trustees comprises an initial meeting with at least two of the Trustees (whenever possible one of these two Trustees being the Chair) and receipt of copies of:

- the memorandum and articles of association
- the most recent financial statements
- the organisation's strategic objectives for the year
- the Charity Commission's guidance 'The Essential Trustee'.

3. Objectives, Activities & Strategies

3.1 Objectives

The objectives of the Charity are to act as a resource for young people up to the age of 30 by providing advice and assistance and organising programmes of physical, educational and other activities as a means of:

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- (a) advancing in life and helping young people by developing their capacity to become engaged in public life for the betterment of themselves and society as a whole.
- (b) advancing education.
- (c) relieving unemployment.
- (d) providing recreational and leisure time activity in the interests of social welfare and social harmony for people living in the area of benefit who have need by reason of their youth, age, infirmity or disability, poverty or social and economic circumstances with a view to improving the conditions of life of such persons.

3.2 Activities

The Charity uses the power of football to tackle inequality and provide opportunities for young people to achieve their goals and make their voices heard.

We deliver long term (minimum of 2 years), intensive support designed to maximise the potential of economically and socially disadvantaged young people aged between 10 and 21 in areas of high deprivation in London and the West Midlands.

We delivered 2 core programmes in 2014:

- **FBB Schools:** programme works in partnership with schools to transform the lives of pupils from deprived backgrounds who face considerable barriers to learning and are passionate about football.
We use the reward of football as a tool to improve academic performance, raise aspirations for the future & increase the confidence of disempowered young people, many of whom are at risk of exclusion from mainstream education.
It combines weekly football training sessions with a homework club and one-to-one welfare for pupils with more complex needs. Alongside this, participants take part in quarterly educational visits and an annual football tour in the UK. Our standard session involves:
 - one hour of classroom based learning where participants improve literacy skills through football themed interactive exercises from the FBB curriculum
 - one hour of football coaching focused on developing the skills of resilience and responsibility
 - monthly reward visits for all those who reach their targets related to behaviour, attendance and academic performance.
- **Women Beyond Borders:** programme offers low-cost football training sessions to get more women playing football. The sessions are women-only and open to all ages and abilities. The sessions are run by young female coaches seeking to make their way in the game.
- We also launched the FBB Wanderers programme which uses football to breakdown borders of class and race and to empower young people to achieve their goals. It brings together NEETs and graduate professionals around an 11 a side football team. Each of the young participants is paired up with a trained graduate mentor who provides weekly support to help them achieve their personal academic or career goals.

4. Achievements and Performance

2014 was the first period of operation and resulted in the following:

- Creation and delivery of FBB Schools pilot at Archbishop LanFranc School, Croydon including tour to Scotland.
- Launch of FBB Wanderers programme in partnership with Wanderers FC.
- Creation of Women Beyond Borders programme to get young women playing football for the first time.

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- Successful delivery of Legacy Projects – Favela World Cup, Accommodation Project and Talk.Play.Learn English programme in Salvador de Bahia, Brazil (March to July 2014).
- FBB Annual Tour in partnership with SOAS, University of London tackling racial segregation in the UK.
- First FBB film festival – Clipped – in partnership with TIFO magazine.
- New delivery, campaigning and funding partnerships formed with Amnesty International, Wanderers FC, Guillem Balague, Urban Gent clothing, Youth Futures.
- Gained charitable status along with other key governance milestones
- Reaching more people and organisations. Increase from 5000 to 9000 followers on Twitter and Facebook likes on main FBB site from 800 to 1700.
- Increased media coverage with reports by BBC Sport, BBC Radio 4, The Guardian, Copa90, KickTV and Brazilian national and regional newspapers.

Our Impact:

FBB Schools:

30 hours of football coaching and 30 hours of literacy focused classroom learning delivered to 15 target students who the school have identified as being at risk of exclusion:

- Attendance of the targeted pupils increased to 95% - well above the school and national average.
- 75% drop in the number of homework detentions received by participants
- 82% drop in number of participants on school behaviour report.
- 0 of the students we were asked to work with have been excluded.

Women Beyond Borders:

52 hours of free to access football delivered to 20 regular participants, 19 of whom had never played football before. Of these:

- 83% said they feel more healthy as a result of taking part,
- 67% said they feel more confident,
- 92% said they have learnt new skills
- 100% said they have made new friends

Our Participants:

Jack Badu, 24, Head of Coaching

FBB represents to me unity and respect for others. In a world where it's easy to feel disconnected, it has brought me into friendship with people from all walks of life and provides an extended family for me.

Katie, 23, Women Beyond Borders

I know that surrounding myself with the positive women at FBB has helped me in so many different ways. It has made a significant difference to my life and has helped me spread my wings as a female and as a footballer.

Kelvyn, 19, FBB Wanderers

Under FBB everyone matters. Regardless of your ability, appearance or attributes, FBB teaches you that you can make a positive difference.

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Matthew, 13, FBB Schools

FBB has been amazing. It makes me feel part of a family, we have developed as a team and I know it is helping me as an individual as I am now working harder and staying out of trouble.

Albie, 16, FBB Legacy Projects

FBB has made me feel part of the World Cup. I'm going to meet fans, play in the Favela World Cup and I've been able to improve my English. My dream now is to come to England to see Manchester City play.

JJ, 19, Women Beyond Borders

FBB reaches out to everyone, and particularly disadvantaged young people. FBB has developed me big time and made me a stronger person.

Sierah, Teacher of students on FBB Schools

The transformation I have seen in the pupils I teach is unbelievable. These students have gone from pupils I dreaded to teach, to becoming my favourite students.

5. Financial Review

Funding for the Charity comes mainly from grants from trusts, supporter donations and events.

5.1 Financial Activity and Financial Position

The Statement of Financial Activities and Balance Sheet can be found on pages 7 and 8 respectively. The Charity's reserves increased by £3,896 during the period. The balance sheet shows total net assets of £3,896.

Included in total funds are amounts totalling £2,137 which are restricted. These monies have either been raised for, and their use restricted to, specific purposes, or they comprise grants subject to grantor imposed conditions. Full details of these restricted funds can be found in note 6 to the accounts together with an analysis of movements in the period.

5.2 Reserves Policy

The Trustees have examined the requirements for free reserves, ie those unrestricted funds not invested in tangible fixed assets. The Trustees consider that, given the nature of the Charity's funding, the majority of which is raised personally by and for the continued employment of each employed individual, free reserves should be equivalent to approximately 3 months general fund expenditure which relates to costs other than those relating to employment, plus committed future expenditure on other projects, where funds permit. The Trustees are of the opinion that this provides sufficient flexibility to cover temporary shortfalls in incoming resources and will allow the Charity to cope and respond to unforeseen emergencies whilst specific action plans are implemented. At 31 December 2014 the Charity had net free reserves of £1,759 as follows:

Total reserves

Less: restricted funds

Free reserves

Free reserves requirement:

3 month's budgeted routine expenditure

31 December 2014
3,896
(2,137)
1,759
£18,000

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6. Plans for Future Periods

The Trustees have agreed that the overall strategic aim for the organisation for 2015 is “to become an established, recognised and respected youth organisation in the UK, using football as a catalyst to bring positive change to the lives of young people.”

The Trustees have agreed six strategic objectives for 2015 to be delivered in order for this vision to be realised. These are:

1. To increase from 20 to 75 the number of 11 – 16 year olds from disadvantaged backgrounds benefiting from our flagship FBB Schools programme
2. To increase and diversify our revenue streams to ensure sustainability of our work with an overall fundraising target for 2015 of £100k
3. To develop our non-school delivery models which build on our existing community based programmes including FBB Wanderers, Women Beyond Borders and an additional programme within the criminal justice system
4. To develop our people and resources to continuously improve upon the performance and quality of our programmes and of our skills as an organisation including the recruitment of three paid part time staff working 3 days per week by June 2015,
5. To develop, lead, and win campaigns that use football to challenge inequality & discrimination both at home and abroad, including a campaign on the Living Wage at Premier League clubs and one youth led locally focused campaign.
6. To grow and develop our communications activities and brand so that we become known as one of the leading UK charities using football to bring positive change to the lives of young people. This will include the launch of our youth participant led YouTube channel, FBBTV.

7. Responsibilities of Trustees for the Financial Statements

The Trustees are responsible for preparing the report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice. Charity law in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources of the Charity for that period.

In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the activities of the Charity will continue.

The Trustees are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the Charity and enables them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2011 and the provisions of the governing document. The Trustees are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The Trustees are responsible for the maintenance and integrity of the Charity and financial information included in the Charity’s website.

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8. Approval

The report of the Trustees was approved by the Trustees on 8 May 2015 and signed on their behalf by:

Oliver Mills
Chair of the Board of Trustees

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Notes to the Financial Statements For the period ended 31 December 2014



I report on the accounts of the Charity for the period ended 31 December 2014, which are set out on pages 8 to 13.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this period under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act
- to state whether particular matters have come to my attention

Basis of independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in any material respect the requirements:

- to keep accounting records in accordance with section 386 of the Companies Act 2006
- to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

John Helm ACA
17 Heathville Road, London N19 3AL

8 May 2015

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	Note	Unrestricted Funds 2014 £	Restricted Funds 2014 £	Total 2014 £
Incoming resources				
Incoming resources from generated funds	2	11,477	10,375	21,852
Incoming resources from charitable activities	-	-	-	-
Other incoming resources	-	-	-	-
Total incoming resources		11,477	10,375	21,852
Resources expended				
	3			
Costs of generating funds		1,904	1,059	2,963
Charitable activities		7,214	7,179	14,393
Governance costs		600	-	600
Total resources expended		9,718	8,238	17,956
Net incoming resources before transfers		1,759	2,137	3,896
Gross transfers between funds		-	-	-
Net incoming resources before other recognised gains and losses		1,759	2,137	3,896
Other recognised gains and losses				-
Net movement in funds		1,759	2,137	3,896

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	Note	Unrestricted Funds 2014 £	Restricted Funds 2014 £	Total 2014 £
Current Assets				
Debtors	4	1,024	2,350	3,374
Cash At Bank And In Hand		2,220	(213)	2,007
		3,244	2,137	5,381
Creditors - Amounts Falling Due Within One Year	5	1,485	-	1,485
Net Current Assets		1,759	2,137	3,896
Represented By:				
Restricted Funds	6	-	2,137	2,137
Unrestricted Income Funds		1,759	-	1,759
Total Funds		1,759	2,137	3,896

The company is entitled to exemption from audit under section 480 of the Companies Act 2006 for the period ended 31 December 2014 (as a dormant company) and no notice requiring an audit has been deposited under section 476.

The Trustees acknowledge their responsibilities for:

- ensuring that the company keeps accounting records which comply with section 386 of the Companies Act 2006
- preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial period and of its profit or loss for the financial period in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as is applicable to the company.

The financial statements were approved by the Trustees on 8 May 2015 and signed on their behalf by:

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**Oliver Mills
Chair of the Board of Trustees**

Company registration: 8809181

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Notes to the Financial Statements For the period ended 31 December 2014

1. Accounting Policies

These financial statements have been prepared under the historical cost convention. The financial statements have been prepared in accordance with The Financial Reporting Standard for Smaller Entities (2008) and with the Statement of Recommended Practice "Accounting and Reporting by Charities" (SORP 2005) published by the Charity Commissioners in 2005.

Incoming Resources

Donations are accounted for in the period in which they are received. Grants and legacies are accounted for when their receipt is certain and can be properly quantified. Investment income, income from the recovery of tax on gift aided donations and other income is recognised in the period to which it relates.

Resources Expended

Expenditure is accounted for on an accruals basis and includes attributable VAT which cannot be recovered. Charitable activities comprise expenditure on the Charity's primary objectives as described in the report of the Trustees. Governance costs are the costs associated with the governance arrangements of the Charity and include the cost of the annual independent examination, the expenses of trustee meetings and other expenditure in compliance with constitutional and statutory requirements.

Taxation

The company is a registered charity and qualifies for relief from Corporation Tax under s 505 of the Taxes Act.

Fund Accounting

Unrestricted funds comprise those funds which the Trustees are free to use in accordance with the charitable objects.

Restricted funds are those funds which have been received for particular purposes where the Trustees must respect the wishes of the donors. Details of the restricted funds can be found in note 6.

2. Incoming Resources

	Unrestricted Funds 2014 £	Restricted Funds 2014 £	Total 2014 £
Incoming resources from generated funds			
Voluntary income			
Donations	8,751	-	8,751
Gift Aid	354	-	354
Grants received	389	10,375	10,764
	9,494	10,375	19,869
Activities for generating funds			
Fundraising	1,239	-	1,239
Other	741	-	741
	1,980	0	1,980
Investment income			
Bank Interest	3	-	3

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Total Incoming resources from generated funds	11,477	10,375	21,852
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3. Resources Expended

3a. Resources Expended – Cost of generating funds

	Unrestricted Funds 2014 £	Restricted Funds 2014 £	Total 2014 £
Collecting agent fee	177	-	177
Marketing/advertising/website	1,727	1,059	2,786
	1,904	1,059	2,963

3b. Resources Expended – Charitable Activities

	Unrestricted Funds 2014 £	Restricted Funds 2014 £	Total 2014 £
Staff costs	686	3,130	3,816
Travel & tours	2,182	1,805	3,987
Pitches & equipment	1,986	1,369	3,355
Conferences & training	410	80	490
Administration	852	252	1,104
Other	1,098	543	1,641
	7,214	7,179	14,393

The average number of employees during the period was 1. No employee received emoluments in excess of £60,000 during the period.

3c. Resources Expended – Governance Costs

	Unrestricted Funds 2014 £	Restricted Funds 2014 £	Total 2014 £
Independent Examination	600	-	600

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4. Debtors

Grant receivable
Other debtors

2014 £
2,350
1,024
3,374

5. Creditors - Amounts Falling Due Within One Year

Other creditors including taxation and social security
Accruals

2014 £
60
1,425
1,485

6. Restricted Funds

	At 10 December 2013 £	Incoming Resources £	Resources Expended £	Transfers £	Gains/ (losses) £	At 31 December 2014 £
Sport & Education	-	9,100	(7,740)	-	-	1,360
Besom Foundation	-	400	(23)	-	-	377
FARE	-	500	(395)	-	-	105
London Community Foundation	-	375	(80)	-	-	295
	0	10,375	(8,238)	-	-	2,137

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Besom Foundation: income received specifically to buy equipment for youth projects in Camberwell.

Sport & Education: income received specifically for sport and education project in south London.

FARE: income received specifically to put on a football film festival.

London Community Foundation: income received specifically for transport and refreshment for participants on the FA Level 1 coaching course.

7. Related Party Transactions

No Trustee received any financial benefits through their association with the charity.

8. Members Funds

The company is a private company limited by guarantee with no share capital. The liability of the members is limited to £10 in the event of a winding up.